Response scale scoring for Section 1 (reverse scored): 4 – Very Satisfied 3 – Satisfied 2 – Marginally Satisfied 1 – Not at all Satisfied	Tenured (60)	Tenure- Track (30)	Special Contract (42)	Tenured (60) v. Tenure- Track (30)	Tenured (60) v. Special Contract (42)	Tenure- Track (30) v. Special Contract (42)
1.1 Opportunity for scholarly pursuits.	2.60	2.50	2.63			
1.2 Opportunity to implement new ideas.	2.60	2.77	2.94		p<0.05	
1.3 Teaching load	2.48	2.90	2.76	p<0.01		
1.4 Quality of students.	2.39	2.73	2.88	p<0.05	p<0.01	
1.5 Opportunity to interact with students outside of scheduled classes and advising.	3.09	3.03	3.10			
1.6 Recruiting of students.	1.80	2.37	2.39	p<0.01	p<0.01	
1.7 Scholarship opportunities for students.	2.55	2.50	2.93		p<0.05	p<0.05
1.8 Working conditions (hours, location, etc).	2.87	2.77	3.05			
1.9 Autonomy and Independence.	2.95	3.00	3.29		p<0.05	
1.10 Professional relationships with other faculty.	2.92	3.07	3.17		p<0.05	
1.11 Social relationships with other faculty.	2.93	3.14	3.03			
1.12 Competence of colleagues.	2.73	3.03	3.20		p<0.01	
1.13 Relationship with administration.	2.57	3.07	3.11	p<0.01	p<0.01	
1.14 Job Security.	2.76	2.20	2.72	p<0.01		p<0.05
1.15 Overall job satisfaction.	2.70	2.73	3.02		p<0.05	

Response scale scoring for Section 2 (reverse scored): 4 – Strongly Agree 3 – Tend to Agree 2 – Tend to Disagree 1 – Strongly Disagree	Tenured (60)	Tenure- Track (30)	Special Contract (42)	Tenured (60) v. Tenure- Track (30)	Tenured (60) v. Special Contract (42)	Tenure- Track (30) v. Special Contract (42)
2.1 MSU has clear long-range plans.	2.32			p<0.05	p<0.001	
2.2 MSU has strategies in place addressing campus sustainability.	2.37	2.75	2.67		p<0.05	
2.3 MSU provides an engaging campus atmosphere.	2.66			p<0.01	p<0.05	
2.4 At MSU grade inflation is a problem.	2.89		2.32		p<0.01	p<0.05
2.5 At MSU salaries and raises are equitable.	1.80	1.70	2.06			p<0.05
2.6 At MSU the role of general education is to foster the broad repertoire of intellectual, social, and cultural skills needed to function in the world.	2.53	3.21	3.11	p<0.001	p<0.001	
2.7 The MSU administration effectively works with the faculty to achieve common goals.	2.48	2.80	3.00		p<0.01	
2.8 The MSU administration promotes scholarship.	2.42	2.83	2.94	p<0.05	p<0.01	
2.9 The MSU administration promotes academic excellence.	2.46	3.03	3.03	p<0.001	p<0.001	
Response scale scoring for Section 3 (reverse scored): 4 – Strongly Agree 3 – Tend to Agree 2 – Tend to Disagree 1 – Strongly Disagree	Tenured (60)	Tenure- Track (30)	Special Contract (42)	Tenured (60) v. Tenure- Track (30)	Tenured (60) v. Special Contract (42)	Tenure- Track (30) v. Special Contract (42)
3.1 MSU faculty promote academic excellence.	2.72	3.03	3.13	p<0.05	p<0.01	
3.2 I have a feeling of ownership and control when it comes to the future direction of MSU.	2.17	2.48			p<0.01	
3.3 I am satisfied with the renovations made at MSU in the last year.	2.52	2.74	2.79			
3.4 I am actively seeking employment at other institutions/organizations.	1.96	2.38	2.14			

4 – St 3 – Te 2 – Te 1 – St	onse scale scoring for Section 4 (reverse scored): rongly Agree end to Agree end to Disagree rongly Disagree ive adequate support from:	Tenured (60)	Tenure- Track (30)	Special Contract (42)	Tenured (60) v. Tenure- Track (30)	Tenured (60) v. Special Contract (42)	Tenure- Track (30) v. Special Contract (42)
4.1	My specific department within my college.	3.18	3.50	3.37	p<0.05		
4.2	The Business Office.	2.89	3.29	3.11	p<0.05		
4.3	The Center for Extended Learning.	3.12	3.50	3.27	p<0.01		
4.4	Enrollment Services.	2.69	3.19	3.06	p<0.01	p<0.05	
4.5	Human Resources.	2.61	3.04	3.17	p<0.05	p<0.001	
4.6	Library.	3.20	3.33	3.21			
4.7	Plant Services.	2.93	3.32	3.10	p<0.01		
4.8	Registrar's Office.	3.39	3.59	3.31			p<0.05
4.9	Student Development Center.	3.05	3.35	3.21	p<0.05		
4.10	Marketing Office.	2.18	2.86	2.75	p<0.001	p<0.01	
4.11	Public Information Office.	2.84	3.12	2.89			
4.12	Financial Aid Office.	3.26	3.42	3.09			p<0.05
4.13	Payroll Office.	3.23	3.52	3.32	p<0.05		
4.14	Bookstore.	3.36	3.54	3.38			
4.15	President's Office.	2.85	3.33	3.13	p<0.01		
4.16	Vice President of Academic Affairs Office.	3.22	3.45	3.26			
4.17	Vice President of Student Affairs Office.	2.51	3.07	3.11	p<0.01	p<0.001	
4.18	Security/Police Services.	3.20	3.41	3.15			
4.19	Information Technology Center. (ITC)	3.30	3.38	3.31			
4.20	Center for Engaged Teaching and Learning (CETL).	3.07	3.36	3.15			
4.21	POWER Center	2.87	3.33	3.04	p<0.05		

Response scale scoring for Section 5 (reverse scored): 4 – Strongly Agree 3 – Tend to Agree 2 – Tend to Disagree 1 – Strongly Disagree	Tenured (60)	Tenure- Track (30)	Special Contract (42)	Tenured (60) v. Tenure- Track (30)	Tenured (60) v. Special Contract (42)	Tenure- Track (30) v. Special Contract (42)
5.1 I am satisfied with the overall effectiveness of faculty governance at MSU.	2.73		3.03		p<0.05	
5.2 The Faculty Senate's role at MSU is clear.	2.82	2.80	2.84			
5.3 I am aware of Faculty Senate activities.	3.00	2.80	2.68		p<0.05	
5.4 Faculty senators report and solicit information from colleagues in their respective area.	2.71					
 5.5 The administration takes Faculty Senate decisions seriously. Response scale scoring for Section 6 & 7 (reverse scored): 4 – Strongly Agree 3 – Tend to Agree 2 – Tend to Disagree 1 – Strongly Disagree 	2.75 Tenured (60)	2.96 Tenure- Track (30)	2.87 Special Contract (42)	Tenured (60) v. Tenure- Track (30)	Tenured (60) v. Special Contract (42)	Tenure- Track (30) v. Special Contract (42)
6.1 I understand the curriculum development process.	3.05	2.87	2.86			
6.2 The curriculum development process at MSU is effective.	2.67	2.80	2.89			
7.1 I understand the tenure process.	3.43	2.97	2.68	p<0.001	p<0.001	
7.2 The tenure process at MSU is effective.	3.05	2.64	2.68	p<0.05		
7.3 I understand the promotion process.	3.40	2.80	2.81	p<0.001	p<0.001	