Page	1
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Response scale scoring for Section 1 (reverse scored):						Prof	Prof	Assoc	Assoc	Assist
4 – Very Satisfied					Prof	(26)	(26)	(28)	(28)	(37)
3 – Satisfied	Professor	Associate	Assistant	Instructor	(26)	(20) V.	(20) V.	(20) V.	(28) V.	(37) V.
2 – Marginally Satisfied	(26)	(28)	(37)	(46)	v. Assoc	v. Assist	v. Instruct	v. Assist	v. Instruct	
1 – Not at all Satisfied					(28)	(37)	(46)	(37)	(46)	(46)
1.1 Opportunity for scholarly pursuits.	2.92	2.37	2.22	2.97	p<0.01	(37) p<0.001	(40)	(57)	(40) p<0.01	(40) p<0.001
	2.92	2.63	2.22		p<0.01	p<0.001	p<0.05		p<0.01 p<0.01	p<0.001
1.2 Opportunity to implement new ideas.	2.02	2.03	2.50		p<0.01		p<0.05	p<0.05		p<0.001
1.3 Teaching load	2.77	2.19	2.59	2.93	p<0.01	p<0.05	p<0.01	p<0.05	p<0.001 p<0.01	p<0.01 p<0.05
1.4 Quality of students.	-					p<0.05	p<0.01		p<0.01	p<0.05
1.5 Opportunity to interact with students outside of scheduled classes and advising.	3.24	3.00	2.97	3.20			0.001	.0.05	.0.004	
1.6 Recruiting of students.	1.77	1.73	2.14	2.58			p<0.001	p<0.05	p<0.001	p<0.05
1.7 Scholarship opportunities for students.	2.68	2.29	2.41	3.13			p<0.05		p<0.001	p<0.001
1.8 Working conditions (hours, location, etc).	3.19	2.57	2.59	3.21	p<0.01	p<0.01			p<0.01	p<0.01
1.9 Autonomy and Independence.	3.12	2.78	2.89	3.38					p<0.001	
1.10 Professional relationships with other faculty.	2.88	2.85	2.97	3.28			p<0.05		p<0.01	p<0.05
1.11 Social relationships with other faculty.	2.96	2.85	2.97	3.14					p<0.05	
1.12 Competence of colleagues.	2.73	2.63	2.92	3.29			p<0.01		p<0.001	p<0.05
1.13 Relationship with administration.	2.73	2.33	2.84	3.23			p<0.05	p<0.05	p<0.001	p<0.05
1.14 Job Security.	2.88	2.59	2.27	2.80		p<0.01				p<0.05
1.15 Overall job satisfaction.	2.96	2.33	2.69	3.15	p<0.01			p<0.05	p<0.001	p<0.01
Response scale scoring for Section 2 (reverse scored):					Prof	Prof	Prof	Assoc	Assoc	Assist
4 – Strongly Agree	Professor	Associate	Assistant	Instructor	(26)	(26)	(26)	(28)	(28)	(37)
3 – Tend to Agree	(26)	(28)	(37)	(46)	v. Assoc	v.	v.	v.	v.	v.
2 – Tend to Disagree	(20)	(20)	(57)	(40)	(28)	Assist	Instruct	Assist	Instruct	Instruct
1 – Strongly Disagree					(28)	(37)	(46)	(37)	(46)	(46)
2.1 MSU has clear long-range plans.	2.31	2.25	2.61	3.15			p<0.001	p<0.05	p<0.001	p<0.01
2.2 MSU has strategies in place addressing campus sustainability.	2.16	2.33	2.57	2.92			p<0.01		p<0.001	
2.3 MSU provides an engaging campus atmosphere.	2.54	2.75	2.89	3.13		p<0.05	p<0.01		p<0.05	
2.4 At MSU grade inflation is a problem.	3.00	2.84	2.71	2.29			p<0.01		p<0.01	p<0.01
2.5 At MSU salaries and raises are equitable.	2.08	1.70	1.56	2.10		p<0.05			p<0.05	p<0.001
At MSU the role of general education is to foster the broad repertoire of intellectual, social,										
2.6 and cultural skills needed to function in the world.	2.50	2.52	2.94	3.21		p<0.05	p<0.01	p<0.05	p<0.01	
2.7 The MSU administration effectively works with the faculty to achieve common goals.	2.42	2.44	2.68	3.07			p<0.01		p<0.01	p<0.05
2.8 The MSU administration promotes scholarship.	2.40	2.41	2.58	3.11			p<0.01		p<0.001	p<0.01
2.9 The MSU administration promotes academic excellence.	2.40	2.40	2.81	3.15		p<0.05	p<0.01	p<0.05	p<0.001	p<0.05
Response scale scoring for Section 3 (reverse scored):						Prof	Prof	Assoc	Assoc	Assist
4 – Strongly Agree					Prof	(26)	(26)	(28)	(28)	(37)
3 – Tend to Agree	Professor	Associate	Assistant	Instructor	(26)	(=0) V.	(=c) V.	(<u></u> , v.	(10) V.	(<i>U</i> , <i>y</i> , <i>v</i>
2 – Tend to Disagree	(26)	(28)	(37)	(46)	v. Assoc	Assist	Instruct	Assist	v. Instruct	
1 – Strongly Disagree					(28)	(37)	(46)	(37)	(46)	(46)
3.1 MSU faculty promote academic excellence.	2.73	2.64	2.89	3.23		(37)	p<0.01	(37)	p<0.001	
	2.75	2.04	2.09	5.25			P-0.01		P \$0.001	P 10.05
3.2 I have a feeling of ownership and control when it comes to the future direction of MSU.	2.15	2.07	2.33	2.82			p<0.01		p<0.001	nc0.05
3.3 I am satisfied with the renovations made at MSU in the last year.	2.15	2.07	2.33	2.82			h~0.01		p<0.001 p<0.01	h~0.02
	2.67	2.30	2.61		n<0.001	p<0.001	DC0.05		h/0.01	┥───┤
3.4 am actively seeking employment at other institutions/organizations.	1.50	2.35	2.41	2.08	h<0.001	h<0.001	h<0.02			

Response scale scoring for Section 4 (reverse scored):					_	Prof	Prof	Assoc	Assoc	Assist
4 – Strongly Agree					Prof (26) v. Assoc (28)	(26)	(26)	(28)	(28)	(37)
3 – Tend to Agree	Professor	Associate	Assistant	Instructor		v.	v.	v.	v.	v.
2 – Tend to Disagree	(26)	(28)	(37)	(46)		Assist	Instruct	Assist	Instruct	Instruct
1 – Strongly Disagree						(37)	(46)	(37)	(46)	(46)
4.1 My specific department within my college.	3.19	3.14	3.32	3.47						
4.2 The Business Office.	2.88	2.85	3.12	3.24					p<0.01	
4.3 The Center for Extended Learning.	3.15	3.04	3.30	3.37				p<0.05	p<0.05	
4.4 Enrollment Services.	2.46	2.74	3.03	3.24		p<0.05	p<0.01		p<0.01	
4.5 Human Resources.	2.46	2.73	2.85	3.23			p<0.01		p<0.01	p<0.05
4.6 Library.	3.19	3.26	3.21	3.28						
4.7 Plant Services.	2.76	3.08	3.09	3.28			p<0.01			
4.8 Registrar's Office.	3.32	3.54	3.41	3.37						
4.9 Student Development Center.	2.85	3.25	3.18	3.30	p<0.05		p<0.05			
4.10 Marketing Office.	1.92	2.32	2.64	2.97		p<0.01	p<0.001		p<0.01	
4.11 Public Information Office.	2.76	2.92	2.94	3.10						
4.12 Financial Aid Office.	3.38	3.18	3.24	3.22						
4.13 Payroll Office.	3.33	3.16	3.34	3.39					p<0.05	
4.14 Bookstore.	3.50	3.22	3.40	3.49	p<0.05				p<0.05	
4.15 President's Office.	3.00	2.67	3.06	3.27				p<0.05	p<0.01	
4.16 Vice President of Academic Affairs Office.	3.27	3.22	3.22	3.37						
4.17 Vice President of Student Affairs Office.	2.43	2.52	2.85	3.27		p<0.05	p<0.001		p<0.001	p<0.05
4.18 Security/Police Services.	3.25	3.13	3.23	3.34						
4.19 Information Technology Center. (ITC)	3.23	3.43	3.22	3.42						
4.20 Center for Engaged Teaching and Learning (CETL).	2.92	3.25	3.17	3.23						
4.21 POWER Center	2.56	3.08	3.15	3.12	p<0.05	p<0.05	p<0.05			
Response scale scoring for Section 5 (reverse scored):					Prof	Prof	Prof	Assoc	Assoc	Assist
4 – Strongly Agree	Professor	Associate	Assistant	Instructor	(26)	(26)	(26)	(28)	(28)	(37)
3 – Tend to Agree			(37)	Instructor (46)	• • •	v.	v.	ν.	v.	v.
2 – Tend to Disagree	(26)	(28)	(37)	(46)	v. Assoc	Assist	Instruct	Assist	Instruct	Instruct
1 – Strongly Disagree					(28)	(37)	(46)	(37)	(46)	(46)
5.1 I am satisfied with the overall effectiveness of faculty governance at MSU.	2.69	2.68	2.81	3.11			p<0.05		p<0.01	p<0.05
5.2 The Faculty Senate's role at MSU is clear.	2.77	2.78	2.89	2.86						
5.3 I am aware of Faculty Senate activities.	3.04	2.89	2.81	2.74						
5.4 Eaculty senators report and solicit information from colleagues in their respective area										
5.4 Faculty senators report and solicit information from colleagues in their respective area.	2.65	2.58	2.72	2.80						
5.5 The administration takes Faculty Senate decisions seriously.	2.92	2.46	2.91	3.03	p<0.05			p<0.05	p<0.05	

Page

Response scale scoring for Section 6 & 7 (reverse scored): 4 – Strongly Agree 3 – Tend to Agree 2 – Tend to Disagree 1 – Strongly Disagree	Professor (26)	Associate (28)	Assistant (37)		Prof (26) v. Assoc (28)	Prof (26) v. Assist (37)	Prof (26) v. Instruct (46)	Assoc (28) v. Assist (37)	Assoc (28) v. Instruct (46)	Assist (37) v. Instruct (46)
6.1 I understand the curriculum development process.	3.16	2.82	2.83	3.02						
6.2 The curriculum development process at MSU is effective.	2.56	2.68	2.68	3.03			p<0.05		p<0.05	p<0.05
7.1 I understand the tenure process.	3.65	3.21	3.03	2.73	p<0.01	p<0.001	p<0.001		p<0.01	
7.2 The tenure process at MSU is effective.	3.23	2.89	2.70	2.67	p<0.05	p<0.01	p<0.01			
7.3 I understand the promotion process.	3.65	3.22	2.92	2.74	p<0.01	p<0.001	p<0.001	p<0.05	p<0.01	
7.4 The promotion process at MSU is effective.	3.08	2.33	2.65	2.62	p<0.001	p<0.05	p<0.05	p<0.05		