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Response scale scoring for Section 1 (reverse scored): 4 – Very Satisfied 3 – Satisfied 2 – Marginally Satisfied 1 – Not at all Satisfied	Tenured (51)	Tenure- Track (33)	Special Contract (38)	Tenured (51) v. Tenure- Track (33)	Tenured (51) v. Special Contract (38)	Tenure- Track (33) v. Special Contract (38)
1.1 Opportunity for scholarly pursuits.	2.35	2.50	3.04		p<0.001	p<0.01
1.2 Opportunity to implement new ideas.	2.55	2.97	3.19	p<0.05	p<0.001	
1.3 Teaching load	2.49	2.76	2.79			
1.4 Quality of students.	2.53	2.64	3.22		p<0.001	p<0.001
1.5 Opportunity to interact with students outside of scheduled classes and advising.	3.06	3.16	3.08			
1.6 Recruiting of students.	1.98	2.23	2.58		p<0.01	
1.7 Scholarship opportunities for students.	2.53	2.75	2.83			
1.8 Working conditions (hours, location, etc).	2.90	2.97	3.26		p<0.05	
1.9 Autonomy and Independence.	3.00	3.39	3.56	p<0.05	p<0.001	
1.10 Professional relationships with other faculty.	2.80	3.09	3.34		p<0.001	
1.11 Social relationships with other faculty.	2.80	3.22	3.19	p<0.05	p<0.05	
1.12 Competence of colleagues.	2.82	3.12	3.41	p<0.05	p<0.001	
1.13 Relationship with administration.	2.73	3.00	3.15		p<0.05	
1.14 Job Security.	2.71	2.36	2.48			
1.15 Overall job satisfaction.	2.65	2.79	3.18		p<0.01	p<0.05
Response scale scoring for Section 2 (reverse scored): 4 – Strongly Agree 3 – Tend to Agree 2 – Tend to Disagree 1 – Strongly Disagree	Tenured (51)	Tenure- Track (33)	Special Contract (38)	Tenured (51) v. Tenure- Track (33)	Tenured (51) v. Special Contract (38)	Tenure- Track (33) v. Special Contract (38)
2.1 MSU has clear long-range plans.	2.02	2.63	2.85	p<0.01	p<0.001	
2.2 MSU has strategies in place addressing campus sustainability.	2.26	2.60	2.97		p<0.001	
2.3 MSU provides an engaging campus atmosphere.	2.71	2.91	3.18		p<0.01	
2.4 At MSU grade inflation is a problem.	2.68	2.60	2.03		p<0.01	p<0.01
2.5 At MSU salaries and raises are equitable.	1.69	1.73	2.03			
2.6 At MSU the role of general education is to foster the broad repertoire of intellectual, social, and cultural skills needed to function in the world.	3.02	3.03	3.06			

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2.7	The MSU administration effectively works with the faculty to achieve common goals.	2.47	2.78	2.97		p<0.01	
	<u> </u>						
	The MSU administration promotes scholarship.	2.43	2.82	3.06	p<0.05	p<0.001	
2.9	The MSU administration promotes academic excellence.	2.57	2.88	3.12	p<0.05	p<0.001	
Response scale scoring for Section 3 (reverse scored): 4 – Strongly Agree		Tenured (51)	Tenure- Track (33)	Special Contract (38)	Tenured (51) v. Tenure- Track (33)	Tenured (51) v. Special Contract (38)	Tenure- Track (33) v. Special Contract (38)
3.1	MSU faculty promote academic excellence.	2.78	3.09	3.24	p<0.05	p<0.01	
3.2	I have a feeling of ownership and control when it comes to the future direction of MSU.	2.10	2.58	2.47	p<0.01	p<0.05	
3.3	I am satisfied with the renovations made at MSU in the last year.	2.33	2.67	3.18		p<0.001	p<0.05
3.4	I am actively seeking employment at other institutions/organizations.	1.96	2.03	2.12			
4 - St 3 - To 2 - To 1 - St	onse scale scoring for Section 4 (reverse scored): crongly Agree end to Agree end to Disagree crongly Disagree ive adequate support from:	Tenured (51)	Tenure- Track (33)	Special Contract (38)	Tenured (51) v. Tenure- Track (33)	Tenured (51) v. Special Contract (38)	Tenure- Track (33) v. Special Contract (38)
4.1	My specific department within my college.	3.08	3.50	3.51	p<0.05	p<0.01	
4.2	The Business Office.	2.96	3.29	3.43	p<0.05	p<0.01	
4.3	The Center for Extended Learning.	3.18	3.11	3.50		p<0.05	p<0.05
4.4	Enrollment Services.	2.75	3.00	3.42		p<0.001	p<0.05
4.5	Human Resources.	2.49	3.00	3.26	p<0.01	p<0.001	
4.6	Library.	3.29	3.03	3.48			p<0.01
4.7	Plant Services.	3.04	3.23	3.15			
4.8	Registrar's Office.	3.42	3.46	3.40			
	Student Development Center.	3.04	3.21	3.42		p<0.05	
	Marketing Office.	2.27	2.85	3.00	p<0.05	p<0.01	
	Public Information Office.	2.89	3.00	3.36		p<0.01	p<0.05
	Financial Aid Office.	3.35	3.41	3.50			
4.13	Payroll Office.	3.28	3.28	3.30			

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4.15 President's Office. 3.00 3.00 3.12	Laste L.		2.25	2 20	2.20	l	l	1
4.16 Vice President of Academic Affairs Office. 3.30 3.35 3.21 □ □ □ 1.17 Vice President of Student Affairs Office. 2.76 2.92 3.18 □	4.14 Bookstore.		3.25	3.30	3.39			
4.17 Vice President of Student Affairs Office. 2.76 2.92 3.18 3.32								
4.19 Information Technology Center. (ITC)								
4.19 Information Technology Center. (ITC) 3.34 3.33 3.35 Image: Center for Engaged Teaching and Learning (CETL). 3.00 3.30 3.27 p<0.05							p<0.05	
4.20 Center for Engaged Teaching and Learning (CETL). 4.21 POWER Center 2.82 3.19 3.24 pc.005								
4.21 POWER Center	4.19 Information Techno	ology Center. (ITC)	3.34	3.33	3.35			
Tenure T	4.20 Center for Engaged	Teaching and Learning (CETL).	3.00	3.30	3.27			
Response scale scoring for Section 5 (reverse scored): 4 - Strongly Agree Tenure (51) V. Tenure (71) Track (73) V. Tenure (73) V	4.21 POWER Center		2.82	3.19	3.24	p<0.05	p<0.05	
S.2 The Faculty Senate's role at MSU is clear. S.3 I am aware of Faculty Senate activities. S.4 Faculty senators report and solicit information from colleagues in their respective area. S.5 The administration takes Faculty Senate decisions seriously. S.5 S.5 The administration takes Faculty Senate decisions seriously. S.5 S	4 – Strongly Agree 3 – Tend to Agree 2 – Tend to Disagree	or Section 5 (reverse scored):		Track	Contract	(51) v. Tenure- Track	(51) v. Special Contract	Track (33) v. Special Contract
S.3 I am aware of Faculty Senate activities. 3.08 3.03 2.81	5.1 I am satisfied with t	the overall effectiveness of faculty governance at MSU.	2.71	2.73	3.14		p<0.01	p<0.05
5.4 Faculty senators report and solicit information from colleagues in their respective area. 2.70 3.04 2.96 p<0.05	5.2 The Faculty Senate	s role at MSU is clear.	2.74	2.75	2.88			
5.5 The administration takes Faculty Senate decisions seriously. 2.56 2.85 3.09 p<0.01 Response scale scoring for Section 6 & 7 (reverse scored): 4 - Strongly Agree Tenured (51) Special (51) V. Special (33) V. Special (38) V. Special (38) Contract (38) V. Special (20) Contract (38)	5.3 I am aware of Facul	ty Senate activities.	3.08	3.03	2.81			
Response scale scoring for Section 6 & 7 (reverse scored): 4 - Strongly Agree 3 - Tend to Agree 2 - Tend to Disagree 1 - Strongly Disagree 3 - 3 - 4 1 understand the curriculum development process at MSU is effective. 7 - 1 1 understand the tenure process at MSU is effective. 7 - 3 1 understand the promotion process. 3 - 3 - 4 2 - 70 2 - 97 2 - 83 2 - 90 2 - 82 3 - 13 3 4 2 - 90 2 - 82 3 - 13 4 3 - 9 3 - 9 4 3 - 9 4 4 4 4 4 4 4 4 4	5.4 Faculty senators re	port and solicit information from colleagues in their respective area.	2.70	3.04	2.96	p<0.05		
Response scale scoring for Section 6 & 7 (reverse scored): 4 - Strongly Agree 3 - Tend to Agree 2 - Tend to Disagree 1 - Strongly Disagree 1 - Strongly Disagree 1 - Strongly Disagree 1 - Strongly Disagree 2 - Tend to Disagree 3 - 34 2 - 70 2 - 97 p < 0.001 p < 0.05 2 - 70 1 understand the curriculum development process at MSU is effective. 3 - 4 3 - 70 3 - 70 3 - 70 3 - 70 4 3 - 70 3 - 70 4 3 - 70 3 - 70 4 3 - 7	5.5 The administration	takes Faculty Senate decisions seriously.	2.56	2.85	3.09		p<0.01	
6.2 The curriculum development process at MSU is effective. 2.90 2.82 3.13	4 – Strongly Agree 3 – Tend to Agree 2 – Tend to Disagree	or Section 6 & 7 (reverse scored):		Track	Contract	(51) v. Tenure- Track (33)	(51) v. Special Contract	Track (33) v. Special Contract
7.1 understand the tenure process. 3.49 3.03 2.95 p<0.001	6.1 I understand the cu	rriculum development process.	3.34	2.70	2.97	p<0.001	p<0.05	
7.2 The tenure process at MSU is effective. 2.98 2.90 2.89 0.001<	6.2 The curriculum dev	elopment process at MSU is effective.	2.90	2.82	3.13			
7.3 understand the promotion process. 3.39 2.97 2.83 p<0.001 p<0.01	7.1 I understand the te	nure process.	3.49	3.03	2.95	p<0.001	p<0.01	
	7.2 The tenure process	at MSU is effective.	2.98	2.90	2.89			
	7.3 I understand the pr	omotion process.	3.39	2.97	2.83	p<0.001	p<0.01	
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